From: rmbradfo@rockwellcollins.com@inetgw

To: Microsoft ATR

Date: 1/25/02 6:55pm

Subject: Microsoft Settlement

Dear Sir or Madam:

I am writing to express my opposition to the proposed Microsoft settlement. Microsoft has made it abundantly clear over the years that it will willingly cross the line into monopolistic behavior whenever it pleases. The only feasible remedy to this situation is to break the company into multiple new companies that compete directly. It is not enough to break Microsoft into one operating system company and one applications company, as this would apparently have the effect of spawning two new monopolists in separate markets.

By the way, I am a Microsoft stockholder and have been for many years. As I stockholder, I can and should ordinarily expect the officers of a company to maximize profits. Given the virtual monopoly Microsoft enjoys in the operating system market, however, we can conclude from basic economic theory that Microsoft will not be maximizing profit unless it restricts output below the (competitive market) equilibrium price, thus restricting sales below the welfare-maximizing level. As this is harmful to the public welfare, I hereby sincerely ask that you limit the returns of stockholders such as myself by ending the monopolistic practices of Microsoft once and for all. I have no wish to profit from harm to the public.

Respectfully, Richard Bradford Cedar Rapids, Iowa